

A Systems
Perspective

July 2003







FacTS: Overview

- Purpose/Outcomes/Goals/Benefits
- FacTS System/Process
- POA&M
- History
- Key Players: Roles & Responsibilities
- Links to Additional Information





FacTS: Purpose

Why are we using FacTS to survey our **WORKFORCE** and **CLIENTS**?

To employ a consistent, systematic process to obtain WORKFORCE and CLIENT perspectives as an input to decision-making within NAVFAC at the corporate and component command levels.





FacTS: Desired Outcomes

What do we hope to achieve by using the FacTS data?

- An interdependent, highly skilled, and motivated WORKFORCE that is aligned with our operations, clients, and evolving business needs.
- Enhanced NAVFAC performance (efficiency and effectiveness), improved CLIENT satisfaction, and increased CLIENT success.





FacTS: Goals

- Establish a NAVFAC-wide Common Business Practice...a process...not an event
- Eliminate duplicate CLIENT and WORKFORCE surveys
- Measure our level of success in achieving:

"One

Facilities Engineer Voice"

- Leverage Technology thru a web-based platform
- Administer Annually (May/June)
- Align with the NAVFAC Strategic Plan
- Consider inter-relationships with other corporate measures/instruments

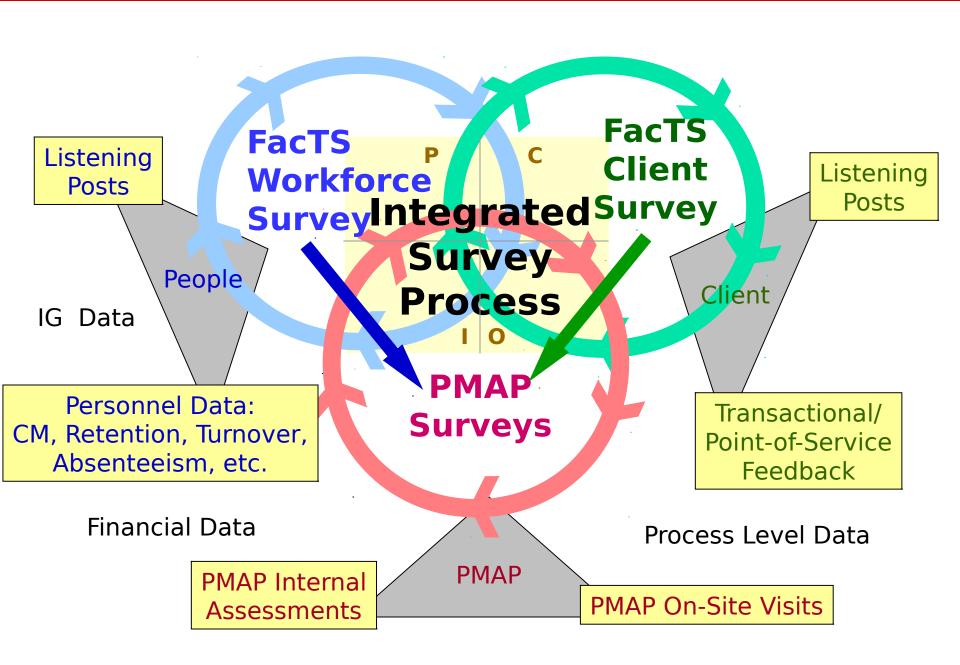




FacTS: Benefits

- Reduces overall time spent on surveys by WORKFORCE and CLIENTS
- Promotes Common Business Practices:
 - A process vs. an event
 - Standardized data analysis focused on taking action
 - Supports decision-making and performance management
 - Provides internal & external benchmarking opportunities
- Reduces overall corporate costs
- Meets multiple requirements:
 - IG, EEO, CMEO, PMAP, etc.

NAVFAC Performance Measurement System







FacTS SYSTEM: Horizontal Alignment within FacTS

FacTS

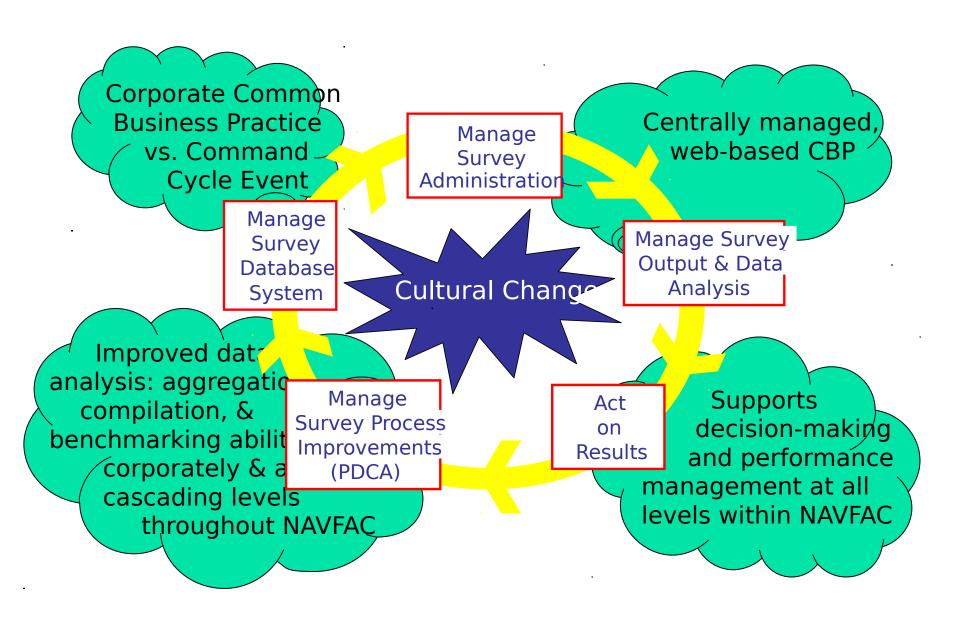
Workforce:

- Workforce
- Workplace
- BusinessInnovation
- Daily Operations
- Client Relationships
- StrategicAlignment

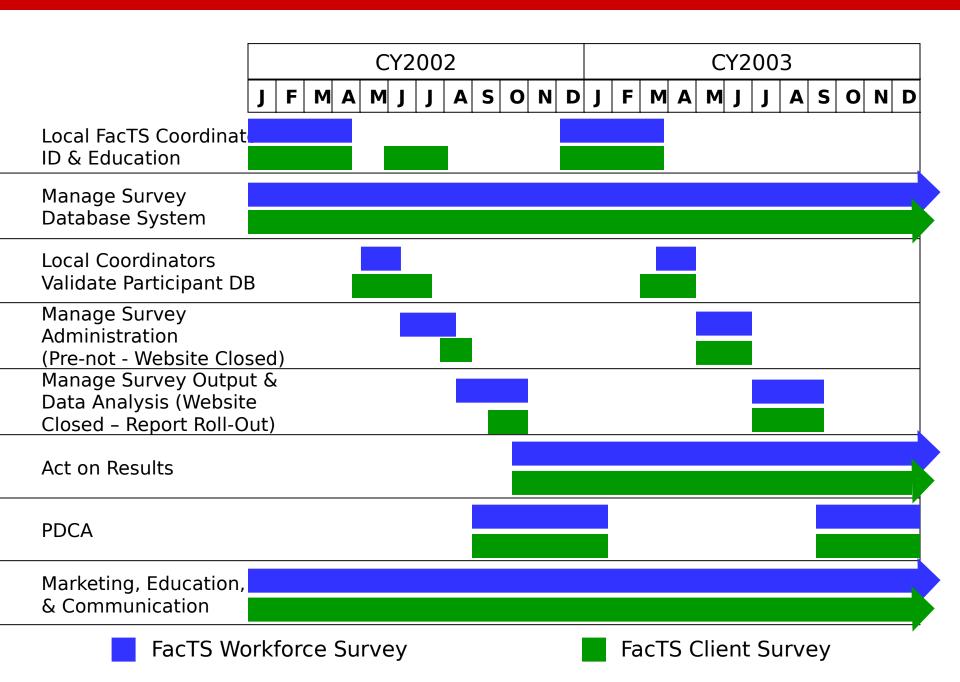
FacTS Client:

- Delivery System Attributes
- Client
 Relationships
- WorkforceCompetencies
- Competition
- Overall Satisfaction

FacTS Workforce & Client Process



FacTS Process POA&M







FacTS: History

- April 2001
 - NAVFAC ESG approves FacTS WORKFORCE Survey Module
- October 2001
 - RBI decision to consolidate all surveys:
 - One survey for WORKFORCE NAVFAC-wide
 - One "periodic" CLIENT survey for all NAVFAC clients
- December 2001 February 2002
 - FacTS WORKFORCE and CLIENT Program Managers onboard
 - FY02 Local FacTS Coordinators identified & trained





FacTS: History

- June August 2002
 - FacTS WORKFORCE Module deployed to:
 - All EFD/As
 - All Specialty Centers
 - PWCs San Diego, Great Lakes, and Washington
 - FacTS CLIENT Module deployed to clients of:
 - NAVFAC HQ
 - SOUTHWESTDIV
 - NFESC
 - PWCs San Diego and Washington





FacTS: History

- October December 2002
 - FacTS results briefed and deployed to NAVFAC Leadership, workforce, and clients.
 - FY03 Local FacTS Coordinators identified
 - PDCA of FacTS Process and Instruments initiated
- January 2003
 - New FacTS Coordinators trained
- May June 2003
 - FacTS WORKFORCE Module deployed to all employees at all NAVFAC organizations
 - FacTS CLIENT Module deployed to external clients of all NAVFAC organizations





SSurvey Process Owners and Advocates:

HHQ entities with the power to influence & affect NAVFAC-wide change

- Leadership Advocate
- Assure Common Business Practice independent of EFD, PWC, HQ or Specialty Ctr
- Ensure overall process is fully resourced

SSurvey Program Managers:

IIndividuals with overall responsibility for FacTS Client & Workforce Survey modules

 Perform overall process management and integration with local survey coordinators

including education, marketing, administration, database development, identification

of potential local questions, and analysis planning

- Ensure dissemination of results at the NAVFAC and component levels
- Develop recommendations for action at the NAVFAC level, taking into account

inter-relationship with other corporate measures and instruments

 Perform site visits and provide "customer service" wrt results, as appropriate





Local FacTS Coordinators:

Individuals at the organization level assigned with the responsibility of working with the FacTS Program Managers and their local leadership/management to successfully provide local integration/implementation of the FacTS Workforce and/or Client Survey Process.

Local FacTS Coordinators...

ARE/DO

Permanent collateral duty
Support the survey **PROCESS**Provide continuity
Self Starters
Strong Team, Leadership, & IT Skills

ARE/DO NOT

Temporary detail/rotation/project Support a survey **EVENT**





Local FacTS Coordinators:

 Perform local education, communication, & marketing of FacTS

process

- Education/marketing prior to survey deployment
- Answering questions/troubleshooting during survey deployment
- Assisting with analysis review and action planning
- Performing password control on FacTS System web-site (WF)
- Maintain complete participant databases
- Develop Level 4 charts (WF)
- Facilitate leadership through development of potential local questions (WF) and action planning based on results
- Interface with:
 - FacTS Program Manager(s)
 - Local Leadership and Management
 - Others with requisite knowledge/information (as peeded)





Leadership also plays a critical role in FacTS success:

- Active involvement throughout FacTS process
- Supporting Local FacTS Coordinators
- Ensuring appropriate CLIENT selection and "Level 4" identification
- Making personal contact with CLIENTS/WORKFORCE
- Understanding data and acting on results
- Identifying improvement opportunities and taking action
- Communicate/Communicate/Communicate





Need Additional Information??

- Review briefs on the two FacTS Modules:
 - FacTS WORKFORCE:
 - FacTS CLIENT:
- Contact your Local FacTS Coordinator or one of the FacTS Program Managers